# THE ROAD TO CHANGE DURING TIMES OF UNCERTAINTY

### FEATURES OF PERSONNEL CHANGES

- Only some stakeholders are aware & engaged
- Limited transparency
- Specific outcomes are unknown
- Large disruption is expected

# SET MEASURES OF SUCCESS

STEP

- Developing meaningful communication
- Align outcomes to larger company vision
  - Attribute specific & individual benefits
  - Create and execute a cascade plan

### **BUILD TRUST & MITIGATE DISRUPTION**

- Create Roles & Responsibilities
- Manager Mapping
- Develop Hand-offs
- Set Deadlines & Milestones

## **ENABLE LEADERS FOR CHANGE**

- Assess leadership readiness
- Determine critical asks/integration points
- Create a Go-Live Toolkit

STEP

### • Prep Checklist

- "Attend all prep meetings," "Rehearse all relevant scripts,"
  "Set meeting times 1 day before announce dates"
  (See slides 29-33 of Deck)
- Announce
  - "Conduct 1:1 conversations," "Talk with your teams," Support transitions
- Transition
  - "Be visible for your team," "Talk with your teams," "Support transition workshops with GPL"